

**BEFORE THE
PUBLIC SERVICE COMMISSION OF
SOUTH CAROLINA
DOCKET NO. 2017-3-E**

In the Matter of)	
Annual Review of Base Rates)	DIRECT TESTIMONY OF
for Fuel Costs for)	BRETT PHIPPS FOR
Duke Energy Carolinas, LLC)	DUKE ENERGY CAROLINAS, LLC

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Brett Phipps. My business address is 526 South Church Street,
3 Charlotte, North Carolina 28202.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed as Managing Director, Fuel Procurement, for Duke Energy
6 Corporation ("Duke Energy"). In that capacity, I directly manage the organization
7 responsible for the purchase and delivery of coal, natural gas, and fuel oil to Duke
8 Energy's regulated generation fleet, including Duke Energy Carolinas, LLC ("Duke
9 Energy Carolinas," "DEC," or the "Company") and Duke Energy Progress, LLC
10 ("DEP") (collectively, the "Utilities," or the "Companies"). In addition to fuels, I
11 also supervise the procurement of all reagents and emissions.

12 **Q. PLEASE BRIEFLY SUMMARIZE YOUR EDUCATIONAL AND**
13 **PROFESSIONAL EXPERIENCE.**

14 A. I have a Bachelor of Science degree in Chemistry from Marshall University. I began
15 my career in the mining industry in 1993 where I held various roles associated with
16 surface mining operations. I joined Progress Energy in 1999, holding roles in
17 terminal operations and sales and marketing for the unregulated business. I
18 transitioned to the regulated utility in 2005 where I worked in various fuels
19 procurement functions and leadership roles. I joined Duke Energy in July 2012 and
20 am currently Managing Director, Fuels Procurement. I am a member of the
21 American Coal Council, The Coal Institute, the Lexington Coal Exchange, Southern
22 Gas Association, and the American Gas Association.

1 **Q. HAVE YOU TESTIFIED OR SUBMITTED TESTIMONY BEFORE THIS**
2 **COMMISSION IN ANY PRIOR PROCEEDINGS?**

3 A. Yes. I testified before the Public Service Commission of South Carolina ("PSCSC"
4 or "Commission") in DEP's 2017 fuel and environmental cost recovery proceeding
5 in Docket No. 2017-1-E.

6 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
7 **PROCEEDING?**

8 A. The purpose of my testimony is to describe DEC's fossil fuel purchasing practices,
9 provide fossil fuel costs for the period June 1, 2016 through May 31, 2017 ("review
10 period") versus June 1, 2015 through May 31, 2016 ("prior review period"), and
11 describe changes forthcoming in the period of October 1, 2017 through September
12 30, 2018 ("billing period"). I also provide an update on the status of guaranteed
13 merger fuel-related savings that Duke Energy is delivering to its South Carolina and
14 North Carolina customers pursuant to the merger agreement between Duke Energy
15 and Progress Energy, Inc. ("Merger").

16 **Q. YOUR TESTIMONY INCLUDES TWO EXHIBITS. WERE THESE**
17 **EXHIBITS PREPARED BY YOU OR AT YOUR DIRECTION AND UNDER**
18 **YOUR SUPERVISION?**

19 A. Yes. These exhibits were prepared at my direction and under my supervision, and
20 consist of Phipps Exhibit 1, which summarizes the Company's Fossil Fuel
21 Procurement Practices, and Phipps Exhibit 2, which summarizes total monthly
22 natural gas purchases and monthly contract and spot coal purchases during the
23 review period and the prior review period.

1 **Q. HOW DOES THE COMPANY OPERATE ITS PORTFOLIO OF**
2 **GENERATION ASSETS TO RELIABLY AND ECONOMICALLY SERVE**
3 **ITS CUSTOMERS?**

4 A. Both DEC and DEP utilize the same process to ensure that the assets of the
5 Companies are reliably and economically available to serve their respective
6 customers. To that end, both companies consider factors that include, but are not
7 limited to, the latest forecasted fuel prices, transportation rates, planned maintenance
8 and refueling outages at the generating units, estimated forced outages at generating
9 units based on historical trends, generating unit performance parameters, and
10 expected market conditions associated with power purchases and off-system sales
11 opportunities in order to determine the most economic and reliable means of serving
12 their customers.

13 **Q. PLEASE DESCRIBE DEC'S DELIVERED COST OF COAL AND**
14 **NATURAL GAS DURING THE REVIEW PERIOD.**

15 A. The Company's average delivered cost of coal per ton for the review period was
16 \$78.29 per ton, compared to \$87.79 per ton in the prior review period, representing a
17 decrease of 11 percent. This includes an average transportation cost of \$26.42 per
18 ton in the review period, compared to \$23.84 per ton in the prior review period,
19 representing an increase of approximately 11 percent. The Company's average price
20 of gas purchased for the review period was \$3.54 per Million British Thermal Units
21 ("MMBtu"), compared to \$3.35 per MMBtu in the prior review period, representing
22 an increase of 6 percent. The cost of gas includes gas supply, transportation, storage
23 and financial hedging.

1 DEC's coal burn for the review period was 10.6 million tons, compared to a
2 coal burn of 8.8 million tons in the prior review period, representing an increase of
3 20 percent. The Company's natural gas burn for the review period was 84.0 MMBtu
4 compared to a gas burn of 87.0 MMBtu in the prior review period, representing a
5 decrease of 3 percent. The primary contributing factors were changes in commodity
6 prices combined with weather-driven demand.

7 **Q. PLEASE DESCRIBE THE LATEST TRENDS IN COAL AND NATURAL**
8 **GAS MARKET CONDITIONS.**

9 A. Coal markets continue to be impacted by a number of factors, including: (1)
10 uncertainty around proposed, imposed, and stayed U.S. Environmental Protection
11 Agency ("EPA") regulations for power plants; (2) continued abundant natural gas
12 supply and storage resulting in lower natural gas prices combined with installation of
13 new combined cycle ("CC") generation by utilities, especially in the Southeast,
14 which has also lowered overall coal demand; (3) continued changes in demand for
15 global markets for both steam and metallurgical coal; (4) uncertainty surrounding
16 regulations for mining operations; and, (5) the on-going financial viability of many
17 of the Company's coal suppliers.

18 With respect to natural gas, the nation's natural gas supply has grown
19 significantly over the last several years and producers continue to enhance
20 production techniques, increase efficiencies, and lower production costs. In the
21 shorter term, natural gas prices are reflective of the dynamics between supply and
22 demand factors, such as seasonal weather and overall storage inventory balances.
23 Over the longer term planning horizon, natural gas supply is projected to continue to

1 increase along with the needed pipeline infrastructure to move the growing supply to
2 meet demand related to power generation, liquefied natural gas exports and pipeline
3 exports to Mexico.

4 **Q. WHAT ARE THE PROJECTED COAL AND NATURAL GAS**
5 **CONSUMPTIONS AND COSTS FOR THE BILLING PERIOD?**

6 A. DEC's current coal burn projection for the billing period is 10.1 million tons
7 compared to 10.6 million tons consumed during the review period. DEC's billing
8 period projections for coal generation may be impacted due to changes from, but not
9 limited to, the following factors: delivered natural gas prices versus the average
10 delivered cost of coal, volatile power prices, and electric demand. Combining coal
11 and transportation costs, DEC projects average delivered coal costs of approximately
12 \$72.67 per ton for the billing period compared to \$78.29 per ton in the review
13 period. This cost, however, is subject to change based on, but not limited to, the
14 following factors: (1) exposure to market prices and their impact on open coal
15 positions; (2) the amount of non-Central Appalachian coal DEC is able to consume;
16 (3) performance of contract deliveries by suppliers and railroads, which may not
17 occur despite DEC's strong contract compliance monitoring process; (4) changes in
18 transportation rates; and (5) potential additional costs associated with suppliers'
19 compliance with legal and statutory changes, the efforts of which can be passed on
20 through coal contracts.

21 DEC's current natural gas burn projection for the billing period is
22 approximately 112.5 MMBtu, which is an increase from the 84.0 MMBtu consumed
23 during the review period. The net increase in DEC's overall natural gas burn

1 projections for the billing period versus the review period is driven by the new Lee
2 combined cycle facility which is scheduled to be commercially available in late
3 2017. The current average forward Henry Hub price for the billing period is \$3.05
4 per MMBtu, compared to \$2.97 per MMBtu in the review period. Projected burn
5 volumes will vary based on factors such as, but not limited to, changes in
6 commodity prices and weather driven demand.

7 **Q. WHAT STEPS IS DEC TAKING TO MANAGE PORTFOLIO FUEL**
8 **COSTS?**

9 A. The Company continues to maintain a comprehensive coal and natural gas
10 procurement strategy that has proven successful over the years in limiting average
11 annual fuel price changes while actively managing the dynamic demands of its fossil
12 fuel generation fleet in a reliable and cost effective manner. Aspects of this
13 procurement strategy include having an appropriate mix of contract and spot
14 purchases for coal, staggering coal contract expirations which thereby limit exposure
15 to market price changes, diversifying coal sourcing as economics warrant, as well as
16 working with coal suppliers to incorporate additional flexibility into their supply
17 contracts. The Company expects to address any spot and long-term coal
18 requirements throughout this year with any potential competitively bid purchases, if
19 made, taking into account projected coal burns, as well as coal inventory levels.

20 The Company has implemented natural gas procurement practices that
21 include periodic Request for Proposals and short-term market engagement activities
22 to procure and actively manage a reliable, flexible, diverse, and competitively priced
23 natural gas supply that includes contracting for volumetric optionality in order to

1 provide flexibility in responding to changes in forecasted fuel consumption. Lastly,
2 DEC continues to maintain a short-term natural gas hedging plan to manage fuel
3 cost risk for customers via a disciplined, structured execution approach. DEC
4 continues to monitor and make adjustments as necessary to its natural gas hedging
5 program.

6 **Q. PLEASE PROVIDE AN UPDATE ON THE STATUS OF THE**
7 **GUARANTEED MERGER FUEL-RELATED SAVINGS THE COMPANY**
8 **HAS ACHIEVED THUS FAR FOR ITS RETAIL CUSTOMERS.**

9 A. During September 2016, the Utilities met the guaranteed merger savings target of
10 \$721.8 million established pursuant to both the merger agreement between Duke
11 Energy and Progress Energy, Inc., and the merger agreement between Duke Energy
12 and Piedmont Natural Gas Company, Inc. The combined merger savings through
13 September totaled \$723 million, of which DEC's South Carolina retail share was
14 \$109 million.

15 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

16 A. Yes, it does.

Duke Energy Carolinas, LLC Fossil Fuel Procurement Practices

Coal

- Near and long-term coal consumption is forecasted based on inputs such as load projections, fleet maintenance and availability schedules, coal quality and cost; environmental permit and emissions considerations; and wholesale energy imports and exports.
- Station and system inventory targets are developed to provide reliability, insulation from short-term market volatility, and sensitivity to evolving coal production and transportation conditions. Inventories are monitored continuously.
- On a continuous basis, existing purchase commitments are compared with consumption and inventory requirements to ascertain additional needs.
- All qualified suppliers are invited to participate in proposals to satisfy additional or contract needs.
- Spot market solicitations are conducted on an on-going basis to supplement contract purchases.
- Contracts are awarded based on the lowest evaluated offer, considering factors such as price, quality, transportation, reliability and flexibility.
- Delivered coal volume and quality are monitored against contract commitments. Coal and freight payments are calculated based on certified scale weights and coal quality analysis meeting ASTM standards as established by ASTM International.

Gas

- Near and long-term natural gas consumption is forecasted based on inputs such as load projections, commodity and emission prices, and fleet maintenance and availability schedules.
- Physical procurement targets are developed to procure a cost effective and reliable natural gas supply.
- Over time, short-term and long-term Requests for Proposals and market solicitations are conducted with potential suppliers to procure the cost competitive, secure, and reliable natural gas supply, firm transportation, and storage capacity needed to meet forecasted gas usage.
- Short-term and spot purchases are conducted on an on-going basis to supplement term natural gas supply.
- On a continuous basis, existing purchases are compared against forecasted gas usage to ascertain additional needs.
- Natural gas transportation for the generation fleet is obtained through a mix of long term firm transportation agreements, and shorter term pipeline capacity purchases.
- A targeted percentage of the natural gas fuel price exposure is managed via a rolling 36-month structured financial natural gas hedging program.
- Through the Asset Management and Delivered Supply Agreement between Duke Energy Carolinas, LLC ("DEC") and Duke Energy Progress, LLC implemented on January 1, 2103, DEC serves as the designated Asset Manager that procures and manages the combined gas supply needs for the combined Carolinas gas fleet.

Fuel Oil

- No. 2 fuel oil is burned primarily for initiation of coal combustion (light-off at steam plants) and in combustion turbines (peaking assets).
- All No. 2 fuel oil is moved via pipeline to applicable terminals where it is then loaded on trucks for delivery into the Company's storage tanks. Because oil usage is highly variable, the Company relies on a combination of inventory, responsive suppliers with access to multiple terminals, and trucking agreements to manage its needs. Replenishment of No. 2 fuel oil inventories at the applicable plant facilities is done on an "as needed basis" and coordinated between fuel procurement and station personnel.
- Formal solicitations for supply may be conducted as needed with an emphasis on maintaining a network of reliable suppliers at a competitive market price in the region of our generating assets.

DUKE ENERGY CAROLINAS
Summary of Coal Purchases
Twelve Months Ended May 2017 & 2016
Tons

<u>Line No.</u>	<u>Month</u>	<u>Contract</u> <u>(Tons)</u>	<u>Net Spot</u> <u>Purchase and</u> <u>Sales (Tons)</u>	<u>Total</u> <u>(Tons)</u>
1	June 2016	589,911	0	589,911
2	July	632,526	32,792	665,318
3	August	776,090	102,042	878,132
4	September	706,719	124,390	831,109
5	October	670,555	111,340	781,895
6	November	618,162	86,162	704,324
7	December	418,820	169,306	588,126
8	January 2017	492,404	285,634	778,038
9	February	769,679	34,968	804,647
10	March	797,907	47,438	845,345
11	April	762,700	122,152	884,852
12	May	616,088	196,451	812,539
13	Total (Sum L1:L12)	7,851,561	1,312,675	9,164,236

<u>Line No.</u>	<u>Month</u>	<u>Contract</u> <u>(Tons)</u>	<u>Net Spot</u> <u>Purchase and</u> <u>Sales (Tons)</u>	<u>Total</u> <u>(Tons)</u>
14	June 2015	681,100	45,735	726,835
15	July	619,993	99,880	719,873
16	August	833,563	267,437	1,101,000
17	September	924,552	434,018	1,358,570
18	October	738,103	256,838	994,941
19	November	539,895	72,700	612,595
20	December	759,004	117,884	876,888
21	January 2016	543,687	81,832	625,519
22	February	565,267	46,476	611,743
23	March	577,532	50,957	628,489
24	April	356,508	0	356,508
25	May	489,004	0	489,004
26	Total (Sum L14:L25)	7,628,208	1,473,757	9,101,965

DUKE ENERGY CAROLINAS
Summary of Gas Purchases
Twelve Months Ended May 2017 & 2016
MBTUs

<u>Line No.</u>	<u>Month</u>	<u>MBTUs</u>
1	June 2016	6,762,343
2	July	8,910,962
3	August	9,041,077
4	September	8,688,003
5	October	5,484,777
6	November	8,788,064
7	December	6,064,292
8	January 2017	6,197,082
9	February	6,087,279
10	March	6,952,395
11	April	4,229,605
12	May	6,556,798
13	Total (Sum L1:L12)	83,762,677

<u>Line No.</u>	<u>Month</u>	<u>MBTUs</u>
14	June 2015	8,969,807
15	July	7,826,518
16	August	7,307,613
17	September	7,549,884
18	October	6,425,065
19	November	6,436,914
20	December	6,773,479
21	January 2016	6,527,788
22	February	6,951,108
23	March	9,033,435
24	April	7,133,241
25	May	5,648,200
26	Total (Sum L14:L25)	86,583,052